

Exhibit 1

CONSULTING AGREEMENT

I. The Parties. This Consulting Agreement ("Agreement") is made effective as of October 26th, 2021, by and between:

Consultant: Monument Health, LLC, an Alabama limited liability company, having a principal place of business at 2730 19th St. S., Homewood, AL 35209 ("Consultant")

AND

Client: Polaris Spine & Neurosurgery Center, P.C., a professional neurosurgery group, having a principal place of business at 1150 Hammond Drive, Ste. 400, Atlanta, GA 30328 ("Client").

II. Services. Consultant agrees to provide the following services ("Services"):

Work with Client to organize and implement various practice management solutions, including:

- a) General administrative management in the areas of practice management, ancillary management, and financial management. At the direction of the physician owners, interview and onboard executive leadership (ASC administrator and COO/CFO) to succeed the Client. Work collaboratively to lead the existing managers of Client forward in organizing systems, process, and financial performance.
- b) Payer credentialing and managed care contracting – Consultant will work with Client on enhancing existing payer contracts. Additionally, consultant will work with Client to ensure all new providers are credentialed and contracted with existing health plans for in-network patient populations.
- c) Revenue cycle management process – Consultant will work collaboratively with Client and Client's external revenue cycle company to create a recurring management process to evaluate key performance indicators including: 1) Days to bill, 2) AR days, 3) credit balances, 4) up front collections, 5) cash goals, 6) other revenue cycle metrics as needed. Additionally, Consultant will periodically provide detailed revenue cycle updates on key accounts and timeliness of next steps.

III. Term. The Services shall commence on November 1st, 2021, and end: (check one)

- ☒ - On the date of April 30th, 2022.
☐ - At completion of the Services performed.
☒ - Upon either party may terminate this Agreement with 45 days' notice.
☒ - Other. The 45 day termination notice may be given on December 15th, 2021 or later.

IV. Compensation. In consideration for the Services provided, the Consultant is to be paid in the following manner: (check all that apply)

- ☒ - Per Month. \$33,000 /month.
☐ - Per Job. \$ _____ for the completion of the Services.

- ☐ - Commission. _____ % commission based on _____
- ☐ - Other.

V. Contingency As part of the Consultant's Pay: (check one)

- ☐ - There **SHALL** be a contingency-fee arrangement in accordance with: (check applicable)
 - ☐ - _____ % of _____
- ☒ - There **SHALL NOT** be a contingency-fee arrangement as part of this Agreement.

VI. Payment. Consultant shall be paid, in accordance with section IV: (check one)

- ☐ - On a ☐ weekly ☒ monthly ☐ quarterly basis beginning on _____, 202_
- ☐ - At completion of the Services performed.
- ☒ - Upon the Client receiving an Invoice from the Consultant.
- ☐ - Other. _____

VII. Retainer. The Client is: (check one)

- ☐ - Required to pay a Retainer in the amount of \$_____ to the Consultant as an advance on future Services to be provided ("Retainer"). The Retainer is: (check one)
 - ☐ - Refundable.
 - ☐ - Non-Refundable.
- ☒ - Not required to pay a Retainer before the Consultant is able to commence work.

VIII. Expenses. The Consultant is: (check one)

- ☐ - Responsible for all expenses. The Consultant shall be responsible for all expenses related to providing the Services under this Agreement. This includes, but is not limited to, supplies, equipment, operating costs, business costs, employment costs, taxes, Social Security contributions and/or payments, disability insurance, unemployment taxes, and any other cost that may or may not be in connection with the Services provided by the Consultant including out-of-pocket expenses.
- ☒ - Reimbursed for ONLY the following expenses: external legal counsel services (as agreed upon by Client, in writing) and necessary travel for meetings (as agreed upon by Client, in writing). Client agrees to pay the Consultant within thirty (30) days of receiving notice of any expense directly associated with the Services. Upon request by the Client, the Consultant may have to show receipt(s) or proof(s) of purchase for said expense.
- ☐ - Not required to pay or be responsible for any expense in connection with the Services provided.

IX. Disputes. If any dispute arises under this Agreement, the Consultant and the Client shall negotiate in good faith to settle such dispute. If the parties cannot resolve such disputes themselves, then either party may submit the dispute to mediation by a mediator approved by both parties. If the parties cannot agree with any mediator or if either party does not wish to abide by any decision of the mediator, they shall submit the dispute to arbitration by any mutually acceptable arbitrator, or the American Arbitration Association (AAA). The costs of the arbitration proceeding shall be borne according to the decision of the arbitrator, who may apportion costs equally or in accordance with any finding of fault or lack of good faith of either

party. If either party does not wish to abide by any decision of the arbitrator, they shall submit the dispute to litigation. The jurisdiction for any dispute shall be administered in Fulton County, State of Georgia.

X. Legal Notice. All notices required or permitted under this Agreement shall be in writing and shall be deemed delivered when delivered in-person or deposited in the United States Postal Service via Certified Mail with return receipt.

XI. Return of Records. Upon termination of this Agreement, the Consultant shall deliver all records, notes, and data of any nature that are in the Consultant's possession or under the Consultant's control and that are of the Client's property or relate to Client's business.

XII. Waiver of Contractual Right. The failure of either party to enforce any provision of this Agreement shall not be construed as a waiver or limitation of that party's right to subsequently enforce and compel strict compliance with every provision of this Agreement.

XIII. Independent Contractor Status. The Consultant, under the code of the Internal Revenue (IRS), is an independent contractor and neither the Consultant's employees or contract personnel are, or shall be deemed, the Client's employees. In its capacity as an independent contractor, the Consultant agrees and represents:

- a) Consultant has the right to perform Services for others during the term of this Agreement;
- b) Consultant has the sole right to control and direct the means, manner, and method by which the Services required under this Agreement will be performed; Consultant shall select the routes taken, starting and ending times, days of work, and order the work that performed;
- c) Consultant has the right to hire assistant(s) as subcontractors or to use employees to provide the Services under this Agreement.
- d) Neither the Consultant nor Consultant's employees or personnel shall be required by the Client to devote full-time to the performance of the Services required by this Agreement.

XIV. State and Federal Licenses. The Consultant represents and warrants that all employees and personnel associated shall comply with federal, state, and local laws requiring any required licenses, permits, and certificates necessary to perform the Services under this Agreement.

XV. Payment of Taxes. Under this Agreement, the Client shall not be responsible for:

- a) Withholding FICA, Medicare, Social Security, or any other Federal or State withholding taxes from the Consultant's payments to employees or personnel or make payments on behalf of the Consultant;
- b) Making Federal and/or State unemployment compensation contributions on the Consultant's behalf; and
- c) Making payments of taxes incurred while performing the Services under this Agreement, including all applicable income taxes and, if the Consultant is not a business entity, all applicable self-employment taxes. Upon demand, the Consultant shall provide the Client with proof that such payments have been made.

XVI. Employees' Compensation. The Consultant shall be solely responsible for the following:

- a) **Employee Benefits.** The Consultant understands and agrees that they are solely responsible and shall be liable to all benefits that are provided to their employees, including, but not limited to, retirement plans, health insurance, vacation time-off, sick pay, personal leave, or any other benefit provided.
- b) **Unemployment Compensation.** The Consultant shall be solely responsible for the unemployment compensation payments on behalf of their employees and personnel. The Consultant shall not be entitled to unemployment compensation with the Services performed under this Agreement.
- c) **Workers' Compensation.** The Consultant shall be responsible for providing all workers' compensation insurance on behalf of their employees. If the Consultant hires employees to perform any work under this Agreement, the Consultant agrees to grant workers' compensation coverage to the extent required by law. Upon request by the Client, the Consultant must provide certificates proving workers' compensation insurance at any time during the performance of the Services.

XVII. Indemnification. Consultant shall release, defend, indemnify, and hold harmless Client and its officers, agents, and employees from all suits, actions, or claims of any character, name, or description including reasonable Consultant fees, brought on account of any injuries or damage, or loss (real or alleged) received or sustained by any person, persons, or property, arising out of services provided under this Agreement or Consultant's failure to perform or comply with any requirements of this Agreement including, but not limited to any claims for personal injury, property damage, or infringement of copyright, patent, or other proprietary rights. Client reserves the right to retain whatever funds which would be due to the Consultant under this Agreement until such suits, action or actions, claim or claims for injuries or damages as aforesaid shall have been settled and satisfactory evidence to that effect furnished.

XVIII. Confidentiality & Proprietary Information. The Consultant acknowledges that it will be necessary for the Client to disclose certain confidential and proprietary information to the Consultant in order for the Consultant to perform their duties under this Agreement. The Consultant acknowledges that disclosure to a third (3rd) party or misuse of this proprietary or confidential information would irreparably harm the Client. Accordingly, the Consultant will not disclose or use, either during or after the term of this Agreement, any proprietary or confidential information of the Client without the Client's prior written permission except to the extent necessary to perform the Services on the Client's behalf.

Proprietary or confidential information includes, but is not limited to:

- a) The written, printed, graphic, or electronically recorded materials furnished by Client for Consultant to use;
- b) Any written or tangible information stamped "confidential," "proprietary," or with a similar legend, or any information that Client makes reasonable efforts to maintain the secrecy of, business or marketing plans or strategies, customer lists, operating procedures, trade secrets, design formulas, know-how and processes, computer programs and inventories, discoveries and improvements of any kind, sales projections, and pricing information; and
- c) Information belonging to customers and suppliers of the Client about whom the Consultant gained knowledge as a result of the Consultant's Services to the Client.

Upon termination of the Consultant's Services to the Client, or at the Client's request, the Consultant shall deliver all materials to the Client in the Consultant's possession relating to the Client's business. The Consultant acknowledges any breach or threatened breach of confidentiality under this Agreement will result in irreparable harm to the Client for which damages would be an inadequate remedy. Therefore, the Client shall be entitled to equitable relief, including an injunction, in the event of such breach or threatened breach of confidentiality. Such equitable relief shall be in addition to the Client's rights and remedies otherwise available at law.

Furthermore, proprietary information, under this Agreement, shall include:

- a) The product of all work performed under this Agreement ("Work Product"), including without limitation all notes, reports, documentation, drawings, computer programs, inventions, creations, works, devices, models, works-in-progress and deliverables, will be the sole property of the Client, and Consultant hereby assigns to the Client all right, title, and interest therein, including, but not limited to, all audiovisual, literary, moral rights and other copyrights, patent rights, trade secret rights, and other proprietary rights therein. Consultant retains no right to use the Work Product and agrees not to challenge the validity of the Client's ownership in the Work Product;
- b) Consultant hereby assigns to the Client all right, title, and interest in any and all photographic images and videos or audio recordings made by the Client during Consultant's work for them, including, but not limited to, any royalties, proceeds, or other benefits derived from such photographs or recordings; and
- c) The Client will be entitled to use the Consultant's name and/or likeness in advertising and other materials.

XIX. Assignment and Delegation. The Consultant may assign rights and may delegate duties under this Agreement to other individuals or entities acting as a subcontractor ("Subcontractor"). The Consultant recognizes that they shall be liable for all work performed by the Subcontractor and shall hold the Client harmless of any liability in connection with their performed work.

The Consultant shall be responsible for any confidential or proprietary information that is shared with the Subcontractor in accordance with this section. If any such information is shared by the Subcontractor to third (3rd) parties, the Consultant shall be made liable.

XX. Governing Law. This Agreement shall be governed under the laws in the State of Georgia.

XXI. Severability. This Agreement shall remain in effect in the event a section or provision is unenforceable or invalid. All remaining sections and provisions shall be deemed legally binding unless a court rules that any such provision or section is invalid or unenforceable, thus, limiting the effect of another provision or section. In such case, the affected provision or section shall be enforced as so limited.

XXII. Entire Agreement. This Agreement, along with any attachments or addendums, represents the entire agreement between the parties. Therefore, this Agreement supersedes any prior agreements, promises, conditions, or understandings between the Client and Consultant. This

Agreement may be modified or amended if the amendment is made in writing and is signed by both parties.

IN WITNESS WHEREOF, the Parties hereto have executed this Agreement on the dates written hereunder.

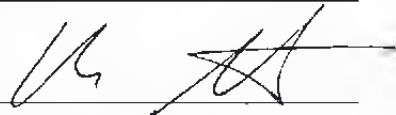
Consultant's Signature



Date October 26th, 2021

Print Name Basheer Alismail

Client's Signature



Date Oct 31, 2021

Print Name

Max Steen, MD.